

ANNUAL REPORT

2025



Creating a World fit for Children



MESSAGE FROM THE EXECUTIVE DIRECTOR



Dear Partners,

FXB Rwanda is pleased to present its 2025 Annual Report.

The year was marked by strategic delivery and tangible results in improving the lives of vulnerable children and families across Rwanda, in alignment with national development priorities.

FXB Rwanda continued to deliver multisectoral interventions in 13 districts, across HIV prevention and care; health, nutrition, and WASH; early childhood development; education; economic empowerment; agriculture; and climate resilience. These interventions benefited 183,685 beneficiaries, with 60% women.

In 2025, FXB Rwanda extended its impact by expanding the *Family Strengthening Intervention (Sugira Muryango)* to Kirehe District in the Eastern Province and Musanze District in the Northern Province.

The *Phyto-Social Enterprise (POSE)* Project made significant progress towards Good Manufacturing Practices (GMP) compliance by expanding the facility and installing quality assurance infrastructure (stability chamber and a Heating, Ventilation, Air Conditioning (HVAC) system). In parallel, 3.8 hectares were cleared for medicinal plants cultivation, adding to 3.5 hectares already planted with raw materials.

FXBVillage Musambira, a holistic poverty graduation program, successfully closed out in Kamonyi District after 3 years of improving livelihoods of 5,714 households members. After 8 years in Nyanza District, the *Determined, Resilient, AIDS-Free, Mentored and Safe (DREAMS)* component of *IGIRE-Turengere Abana/Let Us Protect the Children* Program phased out. 24,999 Adolescent Girls and Young Women (AGYW) were directly impacted through sexual and reproductive health education, HIV prevention, access to basic education and TVET, financial literacy, and cash-supported income-generating activities.

Looking ahead to 2026, FXB Rwanda reaffirms its commitment to working closely with government institutions, partners, and beneficiaries to strengthen resilient communities.

With sincere appreciation,

Emmanuel KAYITANA
Executive Director

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LIST OF ABBREVIATIONS AND ACRONYMS

AGYW	Adolescent Girls and Young Women
AIDS	Acquired Immune Deficiency Syndrome
CRAH	Climate Resilient Agriculture Hubs
ECD	Early Childhood Development
FFS	Farmer Field School
FP	Family Planning
FSI	Family Strengthening Interventions
FSWs	Female Sex Workers
FXB	François-Xavier Bagnoud
GBV	Gender-Based Violence
HIV	Human Immunodeficiency Virus
HTS	HIV Testing Services
IEC	Information, Education and Communication
IGA	Income Generating Activities
ISLGs	Internal Savings and Lending Groups
IZU	Inshuti z'Umuryango
KPs	Key Populations
MIGEPROF	Ministry of Gender and Family Promotion
MSM	Men who have Sex with Men
NSP	National Strategic Plan
OVC	Orphans and Vulnerable Children
POSE	Phyto-Social Enterprise
SDG	Sustainable Development Goal
SRHR	Sexual and Reproductive Health and Rights
STIs	Sexual Transmission Infections
TG	Transgender
TVET	Technical and Vocational Education and Training
VSLA	Village Savings and Loan Association
WASH	Water, Sanitation and Hygiene

BACKGROUND

François Xavier Bagnoud (FXB) Rwanda is a National Non-Governmental Organisation that has operated in Rwanda since 1995, originally as FXB International, founded in 1989.

Registered as a National NGO in 2012, FXB Rwanda supports vulnerable communities through integrated interventions in Economic Empowerment, Health, Nutrition, WASH, Education, and Early Childhood Development.

FXB Rwanda contributes to long-term poverty reduction in alignment with Government of Rwanda priorities (Vision 2050, NSTI & NST2) and the UN Sustainable Development Goals 2030.



Vision

Creating a World fit for Children



Mission

Addressing the root causes of poverty as means of securing children’s rights to survive, grow and develop



Core Values

Integrity | Teamwork | Honesty | Accountability | Creativity | Innovation

GEOGRAPHICAL PRESENCE



FXB Rwanda Offices



District of operation





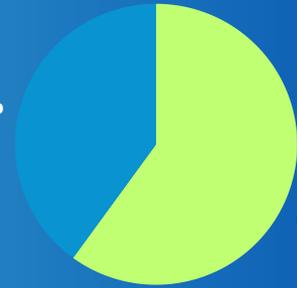
KEY FACTS



183,685
Total beneficiaries



M
40%



F
60%



VILLAGE SAVING & LOAN ASSOCIATIONS

223 VSLAs initiated **9,104** VSLA members

provided access to small loans to initiate micro-businesses and ability to cater for other household basic needs.



INCOME GENERATING ACTIVITIES

9,104

Income-generating activities (IGA) created: Through improved financial literacy and digital savings practices, members were enabled to meet basic needs, and invest in small businesses such as animal rearing, crops businesses, crop grinding and smart agriculture, contributing to household average monthly revenues of USD 55.



HEALTH, NUTRITION & WASH

15,221 Households reached

Integrated nutrition, WASH interventions and Climate-resilient Agriculture Hubs among poor families contributed to reductions in moderate and severe malnutrition, supporting a national decline in stunting among children under five from 33% in 2020 to 27% in 2025 (Rwanda DHS, 2025).



EDUCATION SUPPORT

28,714

Children supported: Provision of school materials, fees, school feeding, and regular follow-up improved children's attendance, retention, learning performance, and completion of basic education.



EARLY CHILDHOOD DEVELOPMENT

31,772 Parents trained **19,702** Children under 5 years reached

Early Childhood Development interventions and positive parenting training reduced exposure to harmful practices, mainly within poor households: a significant progress among communities toward the elimination of violence against women and girls (SDG 5.2); and ending all forms of violence against children (SDG 16.2).



TVET AND YOUTH EMPLOYABILITY

843

Youth empowered to attain market-relevant skills and inclusive employability through access to TVET: industrial attachments and linkage to job opportunities generated fulfilling income for the young generation.

85 % of the supported youth are earning an income on a regular basis.



GENDER MAINSTREAMING, SRHR, HIV & GBV PREVENTION

78,329 People impacted

Positive shifts in social norms among beneficiaries: promoted gender equality, informed dialogue on sexual and reproductive health among households' members, HIV prevention and testing, adherence to ART treatment, and women's economic empowerment.

IMPLEMENTED PROGRAMS – 2025



FXBVILLAGE

- FXBVillage –The Light Foundation
- FXBVillage Mageragere
- FXBVillage Musambira



IGIRE-TURENGERE ABANA

(Be Resilient-Let us protect the children)



SUGIRA MURYANGO

(Family Strengthening Intervention)



KUNGAHARA | FOSTERING

(Food Security Strengthening Technical and Recovery Intervention for Growth)



NATIONAL STRATEGIC PLAN HIV/TB GLOBAL FUND



PHYTOSOCIAL ENTERPRISE (POSE) PROJECT



PHASED-OUT PROGRAMS – 2025



FXBVillage Musambira

Kamonyi District

2022 - 2025



IGIRE TURENGERE ABANA | DREAMS

Nyanza & Rwamagana Districts

2018 - 2025

EXTENDED PROGRAMS – 2025



SUGIRA MURYANGO

Kirehe & Musanze Districts

2025-2028



Programs Impact





FXBVILLAGE PROGRAM



FXBVillage is a 3-year holistic poverty graduation model established by FXB International. The model is built on the philosophy that the most effective way to reduce poverty is to simultaneously address its underlying factors: economic deprivation, Health, Nutrition & WASH, Education, Psychosocial issues.

Graduation Plan

1st YEAR

The 1st year is for partnership with the local government, behavior change and ownership building. Its phases are beneficiaries selection; school fees & materials, healthcare, nutrition funding for the first 6 months; training on income-generating activities (IGAs) and provision of startup capital.

2nd YEAR

Consolidation of savings, introduction to microcredits and strengthening of the income generating activities (IGAs).

3rd YEAR

Shift to full autonomy of benefits, beneficiaries being ready to graduate. During the first year, FXB supports beneficiaries at 100%, 75% in the second year and 50% in the 3rd year, allowing a behavior change to self-reliance.

12
FXBVILLAGE Projects
implemented in
2025



1,600 Beneficiary Households

12,447 Households members



3,049
Individual IGAs funded



72
VSLA groups created and strengthened

The capital (savings) of collective social enterprises (CSEs) increased by 23.5%, from 96.2 million to 118.8 million Rwandan Francs. The households' income improved acquisition of basic needs for nutrition, healthcare, education and overall wellbeing.



53
Houses renovated

Adequate shelters were renovated using project-supported approaches. Diseases linked to indoor pollution significantly reduced.



164
Latrines constructed



238
External showers constructed

All 800 selected most vulnerable households now use improved sanitation facilities. 100% treat water before consumption. The burden of poor hygiene diseases reduced, leading to healthy and productive community members.



Education Support

2,638 children supported with school materials, fees & school feeding which improved school attendance, retention, and performance.



TVET & Employability Skills

160 Youth supported in Technical Vocational Training. Start-up kits provided, 85% of TVET graduates now earning income through self-employment or linked to enterprises.



Agroecology Practices and Nutrition

1600 Families trained on climate-resilient farming practices through 88 Climate-Resilient Agriculture Hubs (CRAHs): improved household food availability and dietary diversity, resulting in 94% of households eating 3 meals per day, 97% consuming vegetables daily, and 64% regularly taking fruits, largely due to kitchen gardens establishment.



FXBVILLAGE MUSAMBIRA

Musambira - Kamonyi District



1,125 Beneficiary Households

5,714 Households members



41 VSLA of 1,125 members strengthened



1,125 Income Generating Activities (IGAs)

Through savings and micro-loans uptake, 1,125 members from 200 households initiated income-generating activities (IGAs). A total of 41 savings groups mobilized RWF 81.6 million: creation of 1,125 IGAs, increased household incomes, and improved capacity to meet basic needs and withstand economic shocks.



174 Latrines constructed



117 Kitchens constructed

All graduated households now use improved sanitation facilities, and 100% treat water before consumption. This has resulted in a significant reduction in poor hygiene-related diseases, and contributed to healthier, more productive community members in this rural area.



Education Support

669 Children supported with school materials and fees. Increased attendance, performance and completion of Primary and Secondary level.



TVET & Employability Skills

40 Youth linked with employment opportunities after support to TVET training, provision of startup kits, industrial attachment and linkage with enterprises.



Agroecology Practices and Nutrition

9,330 Fruits trees and vegetables planted across 1,495 households led to increased production and consumption of fruits and vegetables: Availability of diversified and balanced diets improved health among households and schools.



FXBVILLAGE MAGERAGERE

Nyarugenge District

2
FXBVILLAGE
Projets



1,086 Beneficiary Households

5,581 Households members



40
VSLA of **1,086**
members
strengthened



1,086
Income Generating
Activities (IGAs)

Within one year, households mobilized RWF 39.7 million through 40 Village Savings and Loan Associations: creation of 1,086 income-generating activities which diversified livelihoods, reduced dependency and enabled for basic needs.



12
Houses renovated

Linkage with local government authorities for 12 households to obtain renovation permits: Improved housing conditions reduced exposure to hygiene-related diseases and enhanced dignity.



155
Latrines
constructed



200
Handwashing
stations
constructed

355 latrines and handwashing stations were constructed or renovated, and hygiene materials distributed prevented waterborne diseases in 200 households and contributed to SDG 3 (Good Health and Well-being) and SDG 6 (Clean Water and Sanitation) targets.



Education Support

584 Children supported with school materials and fees. Increased attendance, performance and completion of Primary and Secondary level; directly contributing to SDG 4 (Quality Education).



TVET & Employability Skills

30 TVET graduate Youth self-employed after being supported with technical and employability skills (8 in Mechanics, 3 in Hair dressing, and 19 in custom design/tailoring).



Agroecology Practices & Nutrition

17,792 Fruits trees distributed and all family members trained on climate-resilient farming and good nutritional practices. Farmer Learning Hubs and kitchen gardens established. Increased crop production and balanced diet adopted in households and schools.

POSE

PHYTOSOCIAL ENTERPRISE

Huye District

A project implemented by FXB Rwanda in partnership with FXB Global, the National Industrial Research and Development Agency (NIRDA), to increase production of herbal medicinal products in Rwanda.

The project takes into consideration the Rwandan, but also the regional issues of regulated plant-based medicines shortage and wants to promote the value chain by producing standards herbal medicine.

To enable safe and high-quality herbal medicine production, the facility is at 95% compliant with Rwanda FDA standards, paving the way for full certification.

Compliance process 2025

- 👁 Facility Renovation on completion phase
- 👁 Heat, Ventilation and Air Conditioning (HVAC) installed
- 👁 Stability chamber installed

In the Laboratory

- 👁 Formulation and testing completed

 **3 Prototypes**

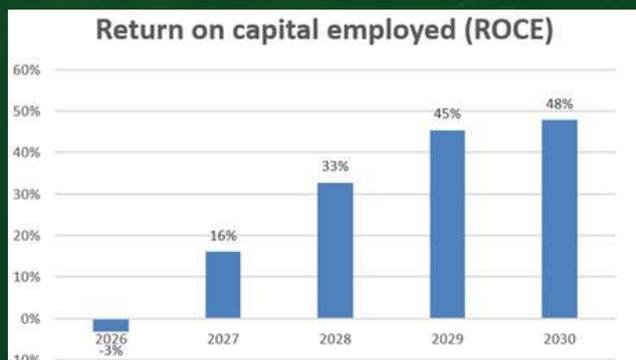
- 1 Batankor syrup** | Herbal remedy for Upper & Lower Respiratory tract ailments
- 2 Calendula Ointment** | Soothes wounds, burns, and skin irritation
- 3 Rusendina Ointment** | Topical pain-relieving for rheumatism

In the farm

- 👁 3.5 hectares planted with medicinal species and an additional 3.8 hectares cleared for expansion.

Business Plan 2026- 2030 developed

- 👁 Return on investment (RoI): 48% after 5 years



IGIRE TURENGERE ABANA PROGRAM

Be Resilient—Let us protect the children

Nyanza, Rwamagana & Huye Districts

Igire Turengere Abana Program (ITAP) "Be Resilient—Let us protect the Children" is a Program implemented in two components: *Orphans and Vulnerable Children (OVC)* aiming at reducing vulnerability among children infected and affected by HIV/AIDS.

OVC reached under 18 years—children with a comprehensive care package of HIV prevention: Children received sexual and reproductive health education, psychosocial and treatment, and family strengthening through financial inclusion and employability skills.

Determined Resilient Empowered AIDS-free Mentored and Safe (DREAMS) component contributes to reduction of new HIV incidence among Adolescent girls and young women (AGYW) aged 10 to 24: comprehensive HIV prevention package through safe spaces and referrals to health facility, and economic empowerment



37,879
Program participants

21,118 Adolescent Girls & Young Women (AGYW)

16,761 Orphans and Vulnerable Children (OVC)



22,252

OVC & AGYW Supported to access basic **Education**



839

AGYW & OVC supported to access employment through **Technical and Vocational Education Training (TVET)**



19,013

AGYW and Male Sex Partners received comprehensive HIV services



3,644

AGYW, OVC & caregivers economically empowered through internal savings and lending groups (ISLG), cash transfer and income-generating activities

Transition to Life-Saving Anti Retroviral Therapy (PEPFAR Bridge Plan): From October 2025



Priorities: Pediatric and Adolescent case finding, support for Prevention of Mother-to-Child Transmission (PMTCT) and HIV-Exposed Infants (HEI), as well as Linkage to Care, adherence support, and Viral load suppression.



Successful phaseout of DREAMS component in Nyanza and Rwamagana Districts after 8 years of direct impact (2018–2025) to 39,829 adolescent girls and young women (AGYW).





FAMILY STRENGTHENING INTERVENTION | FSI

Sugira Muryango | SM - ECD

Ngoma, Nyanza, Rubavu, Musanze & Kirehe Districts

Sugira Muryango (SM) is an evidence-based family-strengthening intervention that employs a home-visiting and active-coaching model to promote nurturing care practices, father engagement, early childhood development (ECD), and prevent domestic violence. SM was developed by Dr. Theresa Betancourt, an expert in child development and adversity. The intervention is co-designed and delivered through a consortium of implementing partners, led by FXB Rwanda, University of Rwanda and Boston College, in collaboration with National Child Development Agency (NCD) and the Ministry of Gender and Family Promotion (MIGEPROF) of Rwanda. SM specific target are children from birth to 3 years.

 Extension of Sugira Muryango in 2 new districts: **Musanze & Kirehe**

 **Integration of Economic Strengthening initiatives:** 200 women are improving savings and adopting IGA for family benefits



5,799

Households enrolled in Musanze & Kirehe Districts

20,506
Adults served

Capacity building on ECD Program & Positive Parenting

9,350
under 3-year children reached

ECD integrated Services



2,088

IZU enrolled and trained in Musanze & Kirehe

802

IZUs from Musanze District received 10 days-foundational training on the Sugira Muryango contents and delivery approach

2,546

Government stakeholders trained on ECD and SM content delivery to embed SM in government structures and sustainability purpose



Improved overall development for infants and children from vulnerable families



FOSTERING | KUNGAHARA

Food Security Strengthening Technical and Recovery Intervention for Growth

Gakenke & Nyabihu Districts

This project works with the smallholder farmers with aim of promoting sustainable food production for local markets in Rwanda.

The project works with 30 farmers' cooperatives of **pineapples, passion fruits orange-fleshed sweet potatoes.** The project provides holistic support that strengthens farmers capacity in inclusive climate-resilient agriculture and enhanced food production. Skilling, educating, and supporting local farmers to develop their businesses with the final aim of increasing food production, and reducing post-harvesting losses. The project aims at promoting sustainable food production for local markets in Rwanda.



30
Farmers Cooperatives

3,000
Smallholder Farmers
(65% women)

1101.9
Hectares cultivated
(6 Model Farms)



Early Impact



Improved Nutrition

7,380 community members reached out, with Nutrition education. 3,000 children directly benefited.

Result: The project contributed to the national policy implementation of reducing malnutrition and stunting among under 5-year-children, from 39.2% to 26% in Gakenke District and 46.7% to 32.7% in Nyabihu District (Rwanda DHS, 2025).

Market linkage



18 cooperatives secured contracts with buyers



Construction of **2 fruit collection and sorting centers** (one in Gakenke, another in Nyabihu) currently at 95% of completion. Once fully operational, they will serve as centralized selling points, improving product quality, reducing post-harvest losses, and ensuring better prices for farmers.

Scale up



2,600 farmers adopted climate-smart resilient agriculture practices and scaled up from cooperatives farms: Kitchen gardens adopted at households and ECD level.





NSP-HIV/TB Global Fund

National Strategic Plan for HIV/Tuberculosis

Gakenke, Musanze & Nyabihu Districts

The project goal is to prevent new HIV/AIDS infections among Key populations namely Female Sex Workers-FSWs, Men who have Sex with other Men-MSM, Transgender, and drug users).

The project reaches the key population through peer educators with HIV prevention interventions (capacity building regarding HIV, facilitating testing, as well as economic growth skills provision) and advocacy interventions (collecting the problems they meet and advocate to the key concerned actors). The community awareness campaigns on HIV prevention and not stigmatizing the key populations.

The project works in close collaboration with health facilities to promote rights to healthcare for the key populations.



4,927

Key Populations served



4,255

FSWs

672

MSM



572

Local Partners trained

on new HIV and TB infections prevention, referrals rights to healthcare for the key populations



19,424 people reached by
Community Campaigns

Voluntary Counselling and Testing on HIV, TB, and early healthcare seeking which increased prevention, early detection, referrals and timely care.



No new HIV infections among the Key Populations recorded since the beginning of the project.



DONORS & PARTNERS

Donors



Famille Réjane et Michel Lacoste



The LEGO Foundation



Juanma Children Foundation



Fondation Michèle Berset



Partners





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